

YOUR CAPABILITY BUILDING PARTNER



TRANSFERRING THE FRENCH ARMED FORCES KNOW-HOW

THE GROUP

DCI group is the operator of the Ministry for the Armed Forces for the transfer of French armed forces' know-how to international partners. We have occupied a unique position in Europe for more than 45 years. We offer our institutional and industrial partners customised solutions for all their capability development needs in response to regional and international security challenges.

Our teams mainly comprise high-level experts from the French armed forces: Army, Air & Space Force, Navy, Gendarmerie and the French defence procurement agency DGA. Our goal is to invest in modernising our resources, maintaining a standard of excellence and building the innovative services of tomorrow to satisfy our partners. **DCI group** operates from France in centres co-located with the armed forces, or directly in partner countries.

> 45 PARTNER COUNTRIES, INCLUDING



BELGIUM



ESTONIA



GREECE



MALAYSIA



QATAR



SPAIN



BRAZIL



EU



INDONESIA



NIGERIA



SAUDI ARABIA



SWITZERLAND



BRUNEI



FINLAND



IVORY COAST



NORWAY



SINGAPORE



THAILAND



CZECH REPUBLIC



FRANCE



KUWAIT



PHILIPPINES

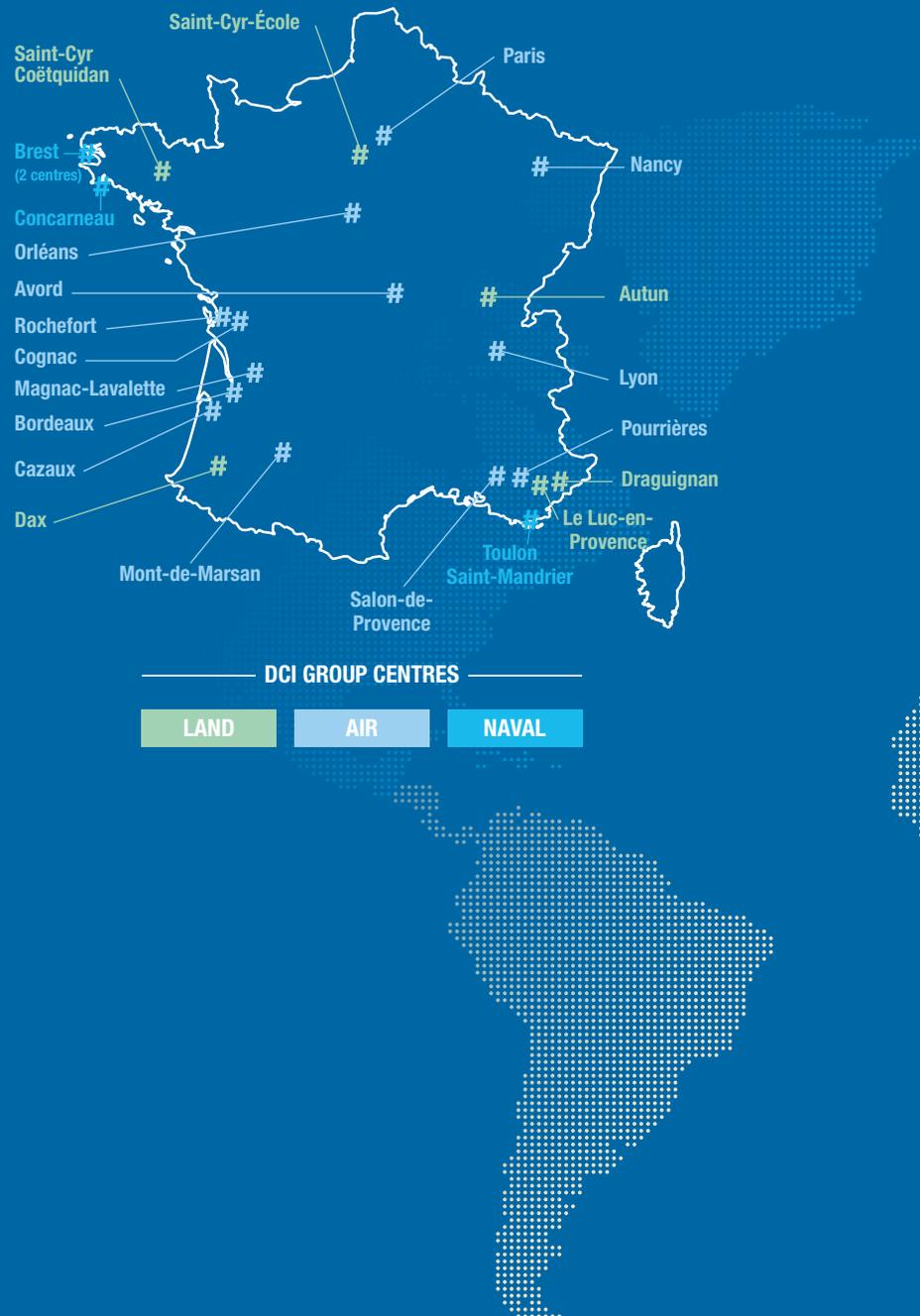


SLOVENIA



UAE

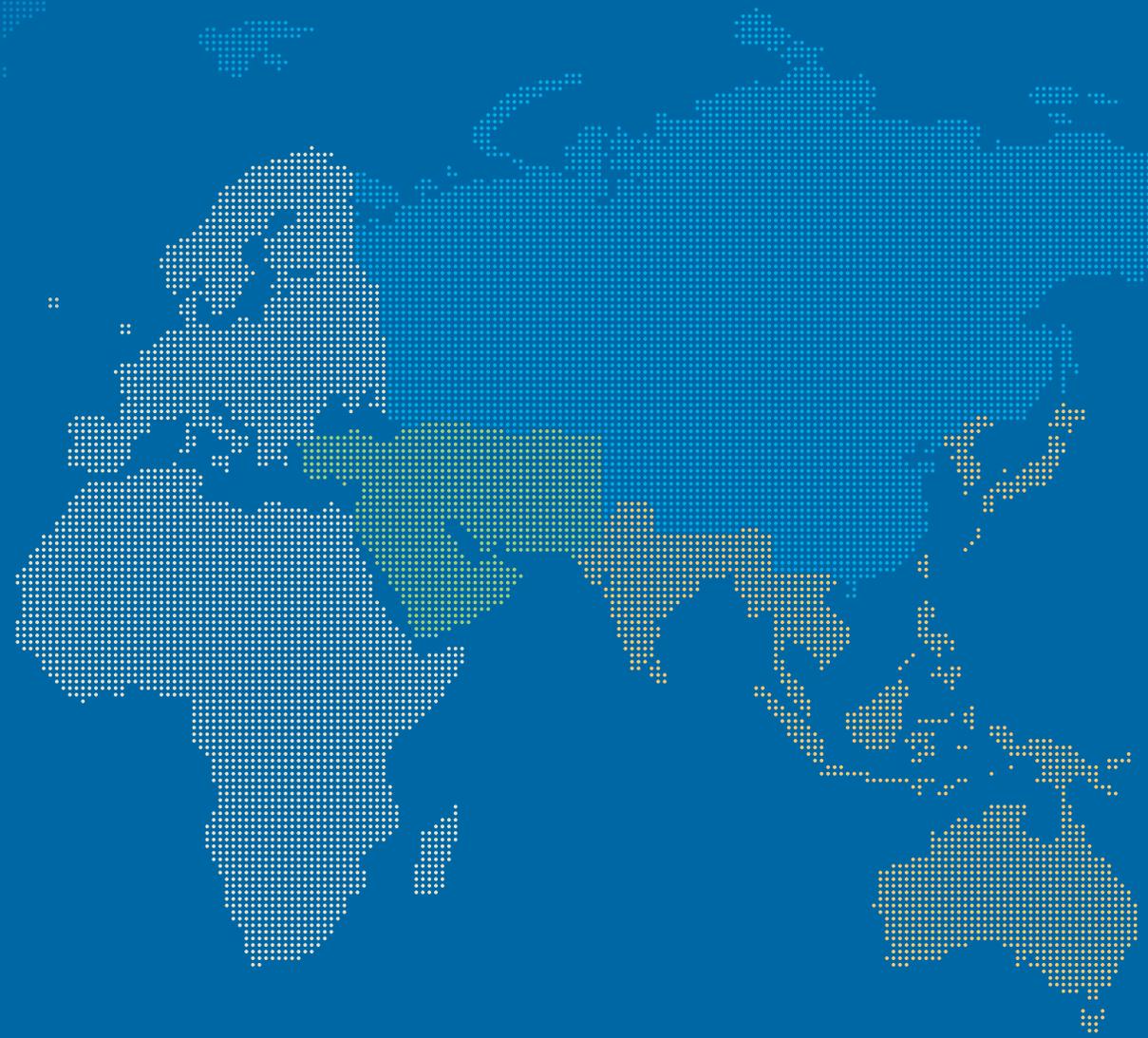
OUR INTERNATIONAL PRESENCE



EUROPE, AFRICA & REST OF WORLD:
from head office in Paris

MIDDLE EAST:
branches in Kuwait,
Qatar, UAE, Saudi Arabia

ASIA:
offices in Singapore
and Malaysia





OUR MISSIONS

Supporting capability building of World armed forces and security forces

DCI group supports the capability development of international armed forces and security forces through the transfer of the French Armed Forces know-how. Our partners are seeking the “excellence” of the “French model” which has been widely demonstrated in foreign operations over the last few years. Their goal is to have well organised forces, clearly defined doctrines and concepts of operations, highly trained personnel, and fully mastered and available equipment. We operate through Direct sales with our partners or under specific Government to Government (GtoG) agreements as the key player of the French military bilateral cooperation.

We offer “tailor-made” services to meet each of these specific needs. We address all domains: Land, Air, Naval, Joint, Special Forces, Internal Security, Cyber Defence, Space. Our experts and our resources are involved along the entire chain of capability development, force preparation and employment: academic training, operational training, provision of equipment, fleet operations, in-service support, and Defence & Security expertise.

Contributing to France's international prestige

One of **DCI group's** missions is to contribute to France's international prestige by establishing relationships of trust with the ministries, forces and international agencies of partner countries. French-language training of foreign cadets and the enrolment of many trainees in **DCI group** centres in France also help to bolster the French-speaking world.

DCI group contributes to the international prestige of the French armed forces and to improved interoperability with their foreign counterparts by acting as a showcase for the armed forces' know-how and equipment. As the trusted operator of the Ministry for the Armed Forces, **DCI group** expands international cooperation of the armed forces, Gendarmerie and DGA by implementing — in their name and under their supervision — all of the services required to meet all of their commitments with no negative impact on their tightly controlled human and financial resources.



The international partner of the French DITB

DCI group supports the French defence industrial and technological base (DITB), as well as their European partners, throughout the entire process of selling their systems and equipment abroad. **DCI group** operates either within the framework of government to government agreements at the initiative of France and its foreign institutional partners, or at the contractors' request. Our aim is also to promote long-term partnerships with industrial prime contractors and small and medium-sized companies in order to develop truly comprehensive offers.

We support international industrial cooperation by transferring doctrines, concepts of operations and training syllabus similar to those of France. **DCI group** also assists you in the marketing, demonstration and evaluation phases by providing the operational experts necessary for the operation and support of your equipment. In addition, **DCI group** provides the full spectrum of operational training, technical assistance and in-service support to ensure that end users enjoy full control and a high degree of satisfaction.

**Increase
operational
effectiveness**

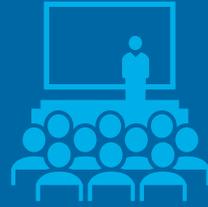
**Master new systems
and equipment
more rapidly**

**Increase user
satisfaction & loyalty**

KEY FIGURES



2,100 
TRAINEES / YEAR
including 25% outside France

23 
TRAINING
CENTRES
IN FRANCE

40 
HELICOPTERS


33 
UAVs

1 
TRAINING SHIP



OUR STRATEGY

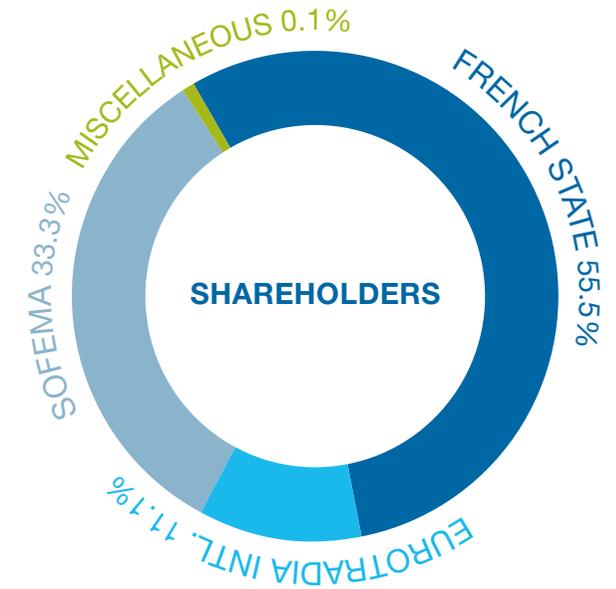
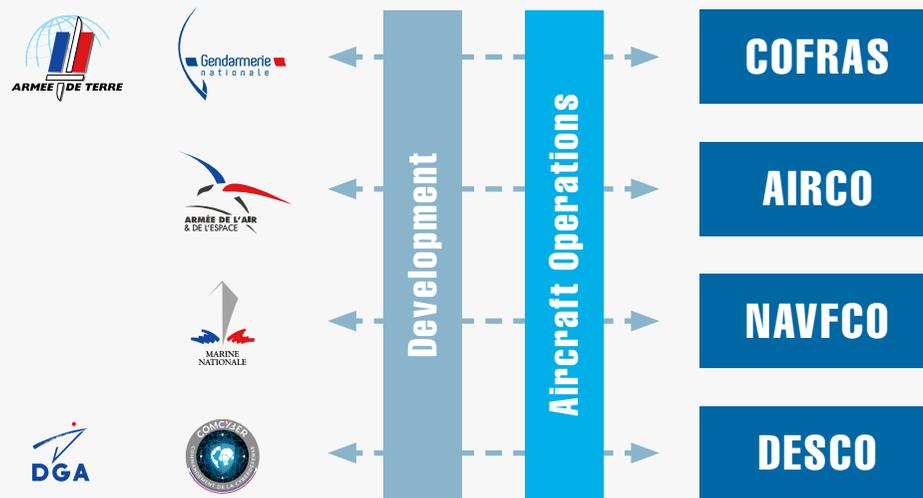
DCI group's 2020-25 strategic plan, endorsed by the French Ministry for the Armed Forces, confirms **DCI group's** missions and reinforces its unique status, with the French government increasing its stake in the company to 55% at the end of 2019. Our **four strategic priorities** to adapt to the changing needs of our partners are:

- # **Ensure the excellence of academic and operational training** by modernising our training syllabuses and tools, developing digital platforms (e-learning) and simulation and strengthening safety and support for our trainees in the current health context.
- # **Develop new activities** such as operational training, providing and operating military fleets as well as In-Service Support (ISS) both in France and foreign countries.
- # **Invest in new high-growth areas** such as UAVs, Cyberdefence and Space.
- # **Strengthen export support for manufacturers**, whether they are large groups or SMEs, by building global offers based on balanced partnerships and developing armament project management assistance services acting as the reference operator of the DGA.

GOVERNANCE & ORGANISATION

OUR ORGANISATION

DCI group is organised into four operational branches corresponding to each of the French armed forces and the DGA, along with several departments including Development (sales, partnerships and marketing) and Aircraft Operations, which will respond to your requirements with support from the Human Resources, Finance, Legal and IT departments.



CORPORATE SOCIAL RESPONSIBILITY (CSR) AND ETHICS

DCI group has always been concerned about respecting legality, and in particular, the rules prohibiting corruption or influence peddling, while placing the quality of the services it performs and the integrity of its employees, at the heart of its daily activity and corporate governance. **DCI group** obtained ISO37001 certification in 2019.



OUR SUBSIDIARIES AND HOLDINGS

- # **HELIDAX:** the first public-private partnership (PPP) of the Ministry for the Armed Forces relating to the supply of flight hours (> 21,000 hrs/year) for the French Army's light aviation (ALAT). Since January 2019, HELIDAX has also been responsible for maintenance of the French Army's FENNEC military helicopters. In April 2019, HELIDAX became a wholly-owned subsidiary of **DCI group**.
- # **ATECHSYS:** French expert in fixed and rotary wing UAVs for training, with a design office and two dedicated airfields and airspace zones. Atechsys has been 80% owned by **DCI group** since the end of 2020.
- # **NAVOCEAN:** 70% joint venture with the Piriou shipyard. Mainly responsible for meeting demand for maritime training by providing a modern, versatile vessel: the "Almak" training ship.
- # **ALHWS:** 50% joint venture with SOFEMA supporting the worldwide fleet of Alouette and Lama helicopters.
- # **PENTASTAR (20%):** joint subsidiary with Airbus Defence & Space that controls 55% of aviation services provider AVDef.
- # **CIVIPOL (13.83%):** international technical cooperation operator of the Ministry of Interior.
- # **HELISIM (10%):** consortium with Airbus Helicopters and Thales AVS for flight simulator-based helicopter training.

OUR FIELDS OF ACTIVITY



LAND



AIR



NAVAL



JOINT

C2, ISR, ELECTRONIC WARFARE...



ARMAMENT



SPECIAL FORCES



INTERNAL SECURITY



UAVs



CYBER DEFENCE



SPACE

OUR SOLUTIONS

DEFENCE & SECURITY EXPERTISE

DCI group leverages its extensive expertise in Defence & Security to define, audit and/or optimise your strategies, doctrines, concepts of operations (CONOPS), capabilities, etc. We provide a personalised response to all your needs for advice and assistance in our sectors of activity. We can also build, equip and/or operate “turnkey” training or capability support centres. We also offer armament project management assistance services. We provide assistance during the following phases: preparation (technical and operational requirements, acquisition process), programme implementation (project management and contract monitoring) and in-service support (advice and optimisation).

ACADEMIC TRAINING

We train your cadets, officers and military engineers to the highest French standards (Saint-Cyr Coëtquidan, École Navale, École de l’Air, ENSTA Bretagne, ISAE...) so that they are quickly operational in your forces and become your future military leaders. And we provide personalised support throughout their career (e.g. École de guerre).

OPERATIONAL TRAINING & SIMULATION

We train your soldiers, engineers, pilots, operators, mechanics, special forces and homeland security forces across the entire operational spectrum of the French armed forces and Gendarmerie. We carry out these training sessions in France in our centres equipped with the latest technologies or directly in your facilities. Finally, we are innovating with new training services such as “adversary forces” on land (FORAD) or in the air (LVC, Red Air...).

PROVIDING & SUPPORTING MILITARY CAPABILITIES

To optimise your material, human and financial resources, we offer “off-the-shelf capabilities” through innovative solutions for the provision of operational equipment (e.g. aircraft, helicopters, UAVs, etc.) and fleet operations. These solutions can be provided through outsourcing contracts or Public-Private Partnerships (PPP) in France and abroad. **DCI group** is also the preferred partner for In-Service Support (ISS) and base maintenance of your equipment to ensure optimum availability.

+ OUR ASSETS

HIGH LEVEL EXPERTS

FRENCH LABEL

STATE OF THE ART INFRASTRUCTURE AND EQUIPMENT

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